

Document 1

From: s47F on behalf of [Woolcott, Peter](#)
To: [Executive Director](#); [Hetherington, Patrick](#)
Subject: 2:00 Update - Governor-General's Australian Future Leader's Program (Chris Hartley) [SEC=OFFICIAL]
Start: Monday, 22 November 2021 2:00:00 PM
End: Monday, 22 November 2021 2:45:00 PM
Location: Pexip - joining instructions enclosed

PEXIP: Connect as a Guest

Open in Pexip app

Click here to join via the Pexip app s47E(d)

Clickable website Link

Click here to join via a web browser s47E(d)

Copy link into Chrome

s47E(d)

Video Conference system

Call s47E(d) <mailto:s47E(d)> or s47E(d) <mailto:s47E(d)>

Enter Guest PIN code s47

Connect Manually

Follow steps for your preferred system

Use meeting room name s47E(d) <mailto:s47E(d)>

Enter Guest PIN code s47

Teleconference

Call s47E(d) and enter s47 and Guest PIN code s47

Document 2

From: s47F on behalf of [Woolcott, Peter](#)
To: "[Executive Director](#)"
Subject: 3:15 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]
Attachments: [image001.png](#)
[image003.jpg](#)
[image005.jpg](#)
[image010.jpg](#)
[image006.png](#)
[image007.jpg](#)
[image002.png](#)
[image004.jpg](#)
[image006.png](#)
[image007.jpg](#)

21.06.2021: Phone meeting scheduled as requested, based on background information noted below, received from Mr Chris Hartley.

On the call:

- Peter Woolcott
- Chris Hartley

Thank you.

s47

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au <<http://www.apsc.gov.au>>

<<https://twitter.com/PublicServiceAU>> <<https://www.facebook.com/AusPublicService/>>

BACKGROUND INFORMATION:

From: Executive Director <s47F>
Date: 13 June 2021 at 2:45:35 pm AEST
To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au> <<mailto:Peter.Woolcott@apsc.gov.au>>, "Quinn, Liz" <Liz.Quinn@apsc.gov.au> <<mailto:Liz.Quinn@apsc.gov.au>>
Subject: The Governor-General's initiative

Good afternoon Peter and Liz,

Peter, I was sorry that you couldn't come to the Governor-General's 'round table' last month so I wanted to give you an update on progress.

We had two sessions at Admiralty House, both affirmingly positive with high levels of engagement, contribution and support. Participants flew in from every State and Territory and included CEOs, Presidents or Chairs from s22

s22 etc. Individuals included s22 Brian Schmidt, s22 and others. Facilitators from s22 McKinsey, s22 produced 49 pages of typewritten notes, ideas and contributions - these will inform the twelve target focus groups we will be running next month across the nation. The Admiralty House sessions were tremendous events and there is high expectation and support across the board.

Leadership positions are inevitably time poor so I was delighted when the Governor -General gave me permission to animate his proposition, providing a quick introduction for clarity of purpose and intent: <https://vimeo.com/548792752/3b7d3f636e>

The twelve Vice Chancellors are locked in for the 'engagement tours' and after Brian Schmidt's intervention, have been joined by ANU.

On DGR status, Treasury have been provided with the submission, Constitution, public fund rules and anticipated contributions split between individuals, businesses and ancillary funds.

I have answered all PM&C's detailed questions and have managers from s22 McKinsey and partners from s22 waiting to respond to any others.

Awaiting that DGR status and Government funding I have also raised s47G for cohorts 1 & 2 - and an interim board who know that they will serve for two months and then get pushed out - to be replaced by a more substantive Board. You will know a number of these individuals:

* s22

s22

s47F

s22

As our auditors s22 said, "If this is your B team, who is going to be on your A team?" With the assistance of s22 I am working on that.

As ever I welcome any help or advice and would be particularly interested in the possibility of the Australian Public Service seconding talent to the initiative, even on a short term basis of, say, three months. What would be the best way to progress this?

Lastly, given the engagement of s22 with the APS, s47G

I will stand by for further advice.

Kind regards

Chris Hartley

s47F

Document 3

From: s47F on behalf of [Woolcott, Peter](#)
To: "[Executive Director](#)"
Subject: 4:30 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]
Attachments: [image001.png](#)
[image003.jpg](#)
[image005.jpg](#)
[image010.jpg](#)
[image006.png](#)
[image007.jpg](#)
[image002.png](#)
[image004.jpg](#)
[image006.png](#)
[image007.jpg](#)

25.06.2021: Rescheduled from 3:15pm due to other commitments, as discussed. Thank you.

21.06.2021: Phone meeting scheduled as requested, based on background information noted below, received from Mr Chris Hartley.

On the call:

- Peter Woolcott

- Chris Hartley

Thank you.

s47

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t s47F w: www.apsc.gov.au <<http://www.apsc.gov.au/>>

<<https://twitter.com/PublicServiceAU>> <<https://www.facebook.com/AusPublicService/>>

BACKGROUND INFORMATION:

From: Executive Director <s47F>
Date: 13 June 2021 at 2:45:35 pm AEST
To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au> <<mailto:Peter.Woolcott@apsc.gov.au>>, "Quinn, Liz" <Liz.Quinn@apsc.gov.au> <<mailto:Liz.Quinn@apsc.gov.au>>
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s22

s47F
s22

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As ever I welcome any help or advice and would be particularly interested in the possibility of the Australian Public Service seconding talent to the initiative, even on a short term basis of, say, three months. What would be the best way to progress this?

Lastly, given the engagement of s22 with the APS, s47G

I will stand by for further advice.

Kind regards

Chris Hartley

s47F

Document 4

From: s47F on behalf of [Woolcott, Peter](#)
To: s47F; [Quinn, Liz](#)
Subject: 4:30 Chris Hartley - Governor General's initiative governance model [SEC=OFFICIAL]
Start: Thursday, 1 April 2021 4:30:00 PM
End: Thursday, 1 April 2021 5:00:00 PM
Location: APSC - B Block, Treasury Building (accessed via Parkes Place West PARKES). Contact: s47F
Attachments: [Re Governor General's initiative this Wednesday afternoon or Thursday .msg](#)

Document 5

From: s47F on behalf of [Hetherington, Patrick](#)
To: [Woolcott, Peter](#)
Subject: Accepted: 2:00 Update - Governor-General's Australian Future Leader's Program (Chris Hartley)
[SEC=OFFICIAL]

Document 6

From: [Executive Director](#)

To: [Woolcott, Peter](#)

Subject: Accepted: 3:15 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]

Document 7

From: [Executive Director](#)
To: [Woolcott, Peter](#)
Subject: Accepted: 4:30 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]

Document 8

From: [Executive Director](#)
To: [Woolcott, Peter](#)
Subject: Accepted: Pexip test - Chris Hartley [SEC=OFFICIAL]

Document 9

From: [Rush, Peter](#)
To: s47F
Subject: Automatic reply: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Friday, 25 June 2021 9:07:59 AM

I am on leave, returning Monday 5 July 2021.

s47F is acting as Assistant Secretary, Parliamentary and Government Branch in my absence.

Cheers - Rush

Document 10

From: s47F
To: Woolcott, Peter
Subject: FW: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Friday, 18 June 2021 2:06:44 PM
Attachments: 20201124142547372.pdf
Re Australian Future Leaders Program SECOFFICIAL.msg
image002.png
image004.png
image006.png
image008.png
image010.png

PROTECTED//CABINET

FYI – and John coming here to APSC at 3pm.

s47F

From: s47F
Sent: Friday, 18 June 2021 1:09 PM
To: s47F
Cc: s47F ; Reid, John ; Rush, Peter
Subject: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s47F,

Further to your discussion with s47 earlier today, please see below some further information on the proposed AFLP. Attached you will find:

- An email with the latest update we have received from Chris Hartley on an event that was held at Admiralty House on 17 May to promote/develop the Programme.
- A background document on the proposed programme, prepared by Chris.

Background

- s34(3) [REDACTED]
- The Foundation is a newly established Australian Company limited by guarantee (ACN: 649 403 654) (ABN: 28 649 403 654). We are aware that the Foundation is currently seeking registration with the Australian Charities and Not-for-profit Commission (ACNC) with the intention of receiving Deductible Gift Recipient status.
 - Note that Chris has advised that the ability to proceed with the programme is wholly reliant upon the Foundation receiving DGR status. Once this has been confirmed, we will proceed with briefing Government on the options to fund the Programme.
- The Foundation is seeking a financial contribution from the Australian Government, as well as financial and other in-kind contributions from non-government organisations, to fund the establishment and delivery of the proposed Programme. s47G [REDACTED]
- The Foundation is also engaged in productive discussions with the Office of the Official Secretary to the Governor-General to secure the Governor-General's patronage.

The Programme

- The Programme is a leadership development opportunity for emerging leaders from both government and non-government sectors (e.g. academia, non-profit, corporate etc.).
- It will initially be open to between 140 and 280 participants offering online and face-to-face learning events, study tours, mentoring and coaching, and alumni networking

opportunities.

- The Programme will be implemented over a period of two years for each cohort (e.g. cohorts one and two are proposed to participate between 2021 and 2024). The curriculum and format of the Programme is currently under active development with interested multi-sector parties and other potential (non-government) funders.
- Overall, the Programme's objective is to develop a group of multi-sector leaders who are better connected and impactful, and who jointly share a commitment to the future of Australia, its values and national interest.

Please feel free to give me a call if you wish to discuss anything further.

Many thanks,

s47

s47F | Adviser

Government Section | Government Division

Department of the Prime Minister and Cabinet

p: s47F e: s47F @pmc.gov.au w: www.pmc.gov.au

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connection to land, waters and community. We pay our respect to their Cultures, Country and Elders both past and present.

Document 11

From: s47F on behalf of [Woolcott, Peter](#)
To: s47F
Subject: FW: Governor General's initiative this Wednesday afternoon or Thursday ? [SEC=OFFICIAL]
Date: Monday, 29 March 2021 9:28:38 AM

OFFICIAL

-----Original Message-----

From: Chris Hartley s47F
Sent: Sunday, 28 March 2021 11:24 AM
To: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>
Subject: Governor General's initiative this Wednesday afternoon or Thursday ?

Good morning Peter,

I am in Canberra next week from Wednesday afternoon to any time Thursday (and indeed Saturday). I need to see Brian Schmidt and Genevieve Bell at ANU plus s22 designee.

Might you have half an hour at some point to both touch base, get your counsel and run through the Governor General's initiative governance model from s22 / McKinsey?

Kind regards

Chris

Document 12

From: s47F
To: s47F
Subject: FW: Invitation - Australian Future Leaders Program - 17 May 2021 [SEC=OFFICIAL]
Date: Wednesday, 28 April 2021 10:30:28 AM
Attachments: [image004.png](#)
[image012.png](#)
[image001.png](#)

OFFICIAL

FYI.

From: s47F
Sent: Wednesday, 28 April 2021 10:30 AM
To: '(Shared) Invitations'
Subject: RE: Invitation - Australian Future Leaders Program - 17 May 2021 [SEC=OFFICIAL]

OFFICIAL

Dear s47F

RSVP: Inability – Mr Peter Woolcott AO, Australian Public Service Commissioner.

With regards

s47F

s47F

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au



From: (Shared) Invitations <invitations@gg.gov.au>
Sent: Friday, 23 April 2021 9:36 AM
To: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>
Subject: Invitation - Australian Future Leaders Program - 17 May 2021 [SEC=OFFICIAL]
Dear Distinguished Guest
Please find attached a letter of invitation from the Official Secretary to the Governor-General regarding the Australian Future Leaders Program.
We look forward to your early response.
Kind regards,

s47F



s47F | Program Assistant
Office of the Official Secretary to the Governor-General
Government House, Canberra ACT 2600

T: s47F

E s47F @gg.gov.au | W: www.gg.gov.au |  

Australian Honours: *Nominate* a worthy Australian.

The Office acknowledges the traditional owners of country throughout Australia and their continuing connection to land, sea and community. We pay our respects to them and their cultures and to their elders both past and present.

From: [Quinn, Liz](#)
To: s47F
Subject: meeting with Mary today [SEC=OFFICIAL]
Date: Tuesday, 23 March 2021 8:03:43 AM

OFFICIAL

Hi s47F,

For my catch up with Mary today:

s22

- Governor General's Australian Future Leaders Programme
 - o email from the Commissioner at 5.12 on Friday 19 March: Admiralty House event and brief

s22

Liz

Liz Quinn

Assistant Commissioner

Talent Strategy and Implementation

Australian Public Service Commission

s47F

From: s47F
To: [Executive Director](#)
Subject: RE: 4:30 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]
Date: Thursday, 24 June 2021 11:02:44 AM
Attachments: [image001.png](#)
[image007.png](#)

UNOFFICIAL

Thank you, Mr Hartley.
Updating the calendar reminder now.
Best regards.

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director
Sent: Thursday, 24 June 2021 10:54 AM
To: s47F
Subject: Re: 4:30 Progress update on the Governor-General's "round table" held last month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott [SEC=UNOFFICIAL]
Good morning s47F, 15.15 is fine is that works for Peter. Kind regards Chris

On 24 Jun 2021, at 09:59, s47F <s47F@apsc.gov.au> wrote:

UNOFFICIAL

Good morning, Mr Hartley
The Commissioner's diary tomorrow has changed significantly, and I could now accommodate this call anytime from 3:15pm, if an earlier timeslot also suits you. Otherwise, we can leave it as is for 4:30pm.
Thank you and regards.

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

-----Original Appointment-----

From: s47F On Behalf Of Woolcott, Peter
Sent: Monday, 21 June 2021 1:11 PM
To: Woolcott, Peter; Executive Director
Subject: 4:30 Progress update on the Governor-General's "round table" held last

month: Mr Chris Hartley and APS Commissioner, Mr Peter Woolcott

[SEC=UNOFFICIAL]

When: Friday, 25 June 2021 4:30 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Commissioner to call Mr Hartley on s47F

21.06.2021: Phone meeting scheduled as requested, based on background information noted below, received from Mr Chris Hartley.

On the call:

- Peter Woolcott
- Chris Hartley

Thank you.

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600

GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

BACKGROUND INFORMATION:

From: Executive Director <s47F>

Date: 13 June 2021 at 2:45:35 pm AEST

To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au>, "Quinn, Liz" <Liz.Quinn@apsc.gov.au>

Subject: The Governor-General's initiative

Good afternoon Peter and Liz,

Peter, I was sorry that you couldn't come to the Governor-General's 'round table' last month so I wanted to give you an update on progress.

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- s22
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-
- s47F
- s22
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Lastly, given the engagement of s22 with the APS, s47G

I will stand by for further advice.

Kind regards

Chris Hartley

s47F

IMPORTANT: This message, and any attachments to it, contains information that is confidential and may also be the subject of legal professional or other privilege. If you are not the intended recipient of this message, you must not review, copy, disseminate or disclose its contents to any other party or take action in reliance of any material contained within it. If you have received this message in error, please notify the sender immediately by return email informing them of the mistake and delete all copies of the message from your computer system.

From: [Quinn, Liz](#)
To: s47F
Subject: RE: Admiralty House event and brief [SEC=OFFICIAL]
Date: Wednesday, 31 March 2021 2:12:02 PM

OFFICIAL

Thanks s47F

From: s47F
Sent: Wednesday, 31 March 2021 1:39 PM
To: Quinn, Liz
Subject: FW: Admiralty House event and brief [SEC=OFFICIAL]

OFFICIAL

Hello Liz, just confirming Peter has not received anything further from Chris Hartley.

Thanks

s47F

From: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>
Sent: Friday, 19 March 2021 5:12 PM
To: Zorzi, Callie <Callie.Zorzi@apsc.gov.au>; Quinn, Liz <Liz.Quinn@apsc.gov.au>; Wiley-Smith, Mary <Mary.Wiley-Smith@apsc.gov.au>
Subject: Fwd: Admiralty House event and brief

Sent from my iPhone

Begin forwarded message:

From: Chris Hartley s47F
Date: 19 March 2021 at 4:34:39 pm AEDT
To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au>
Subject: Admiralty House event and brief

Good afternoon Peter,

Please see the attached brief and two short videos.

The first video was produced as we prototyped the E-learning component with 150 delegates

The Governor-General's Australian Future Leaders Programme - prototyping the E learning model s22

The second is an exemplar contribution from s22 which is both a great example and a brilliant presentation, once you start you will want to finish.

The Governor-General's Australian Future Leaders Programme - exemplar contribution from s22 s22

s47G They are not for public consumption.
We haven't released the name of the program in order to give the PM/ GG the courtesy of an 'announcement'.

The Governor-General and the Official Secretary are totally committed to the program and

tell me that the PM and the Treasurer are in agreement. I met with PM&C at Government House who confirmed their instructions, requested a draft constitution from s22 (delivered) and were then smashed by recent events. I am awaiting further progress.

s47G I brief the Official Secretaries next week (HE having briefed their Principals) and have parcels of work with s22 and McKinsey. s22

have been very helpful with contacts and advice and may join the anticipated 'Selection Board'.

I am pulling together the guest list for the 17th May Admiralty House event for which Government House will send out invitations next week.

It would be tremendous to take your counsel on governance and your thoughts having read the brief. Might we set up a time to do so?

Kind regards

Chris

s47F

From: s47F
To: s47F; s47F
Cc: s47F; Reid, John; Rush, Peter
Subject: RE: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Friday, 25 June 2021 10:06:06 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)

PROTECTED//CABINET

Thanks s47 – works for me
s47F

From: s47F
Sent: Friday, 25 June 2021 9:59 AM
To: s47F
Cc: s47F; Reid, John; Rush, Peter
Subject: RE: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s47F, apologies for missing your call. I can touch base with you on this at 11am, if this is convenient for you?

Thanks,

s47F
F | Adviser
Government Section | Government Division
Department of the Prime Minister and Cabinet
p. s47F e. s47F @pmc.gov.au w. www.pmc.gov.au

From: s47F s47F @apsc.gov.au>
Sent: Friday, 25 June 2021 9:08 AM
To: s47F <s47F @pmc.gov.au>; s47F @pmc.gov.au>
Cc: s47F @pmc.gov.au>; Reid, John <John.Reid@pmc.gov.au>; Rush, Peter <Peter.Rush@pmc.gov.au>
Subject: RE: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s47F
The Commissioner is talking to Mr Hartley this afternoon – JR and Peter came over last week to brief the Commissioner in detail and I'm after an update ahead of his discussion.
Appreciate if you can give me a quick call when you're in
Thanks

s47F

s47F

From: s47F <s47F @pmc.gov.au>
Sent: Friday, 18 June 2021 1:09 PM
To: s47F <s47F @apsc.gov.au>
Cc: s47F @pmc.gov.au>; Reid, John <John.Reid@pmc.gov.au>; Rush, Peter <Peter.Rush@pmc.gov.au>
Subject: Australian Future Leaders Program - Background [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

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- A background document on the proposed programme, prepared by Chris.

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The Programme

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Many thanks,

s47

[REDACTED] | Adviser

Government Section | Government Division

Department of the Prime Minister and Cabinet

p. s47F e. s47F @pmc.gov.au w. www.pmc.gov.au

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600





The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connection to land, waters and community. We pay our respect to their Cultures, Country and Elders both past and present.

From: [Executive Director](#)
To: s47F
Subject: Re: Discuss availability - Phone call with APS Commissioner Peter Woolcott and Chris Hartley
[SEC=UNOFFICIAL]
Date: Monday, 21 June 2021 12:20:07 PM

Good afternoon s47F,

best to have a quick phone conversation and sort out time and date.

Sadly the number you quote on your email sign off has a "Sorry the number you called is not connected.." message.

Please call me.

Kind regards

Chris

s47F

On 21 Jun 2021, at 11:58, s47F <s47F@apsc.gov.au> wrote:

UNOFFICIAL

Good morning, Mr Hartley

Thank you for your email to Commissioner Woolcott and Liz Quinn (noted below), and our apologies for the delayed response. I would like to seek your availability for a teleconference to further discuss, please.

Grateful if you could advise contact details for someone in your office I could liaise with directly, to identify a mutually available date and time. Otherwise, I would be happy to send you some alternatives for your consideration.

Thank you and best regards.

s47F

A/g Executive Assistant to the Commissioner | Peter Woolcott

(On behalf of s47F)

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director <s47F>

Date: 13 June 2021 at 2:45:35 pm AEST

To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au>, "Quinn, Liz" <Liz.Quinn@apsc.gov.au>

Subject: The Governor-General's initiative

Good afternoon Peter and Liz,

Peter, I was sorry that you couldn't come to the Governor-General's 'round table' last month so I wanted to give you an update on progress.

We had two sessions at Admiralty House, both affirmingly positive with high levels of engagement, contribution and support. Participants flew in from every State and Territory and included CEOs, Presidents or Chairs from s22

, etc. Individuals included s22, Brian Schmidt, s22

and others. Facilitators from s22 McKinsey, s22 produced 49 pages of typewritten notes, ideas and contributions - these will inform the twelve target focus groups we will be running next month across the nation. The Admiralty House sessions were tremendous events and there is high expectation and support across the board.

Leadership positions are inevitably time poor so I was delighted when the Governor-General gave me permission to animate his proposition, providing a quick introduction for clarity of purpose and intent:

<https://vimeo.com/548792752/3b7d3f636e>

The twelve Vice Chancellors are locked in for the 'engagement tours' and after Brian Schmidt's intervention, have been joined by ANU.

On DGR status, Treasury have been provided with the submission, Constitution, public fund rules and anticipated contributions split between individuals, businesses and ancillary funds.

I have answered all PM&C's detailed questions and have managers from s22 McKinsey and partners from s22 waiting to respond to any others.

Awaiting that DGR status and Government funding I have also raised s47G for cohorts 1 & 2 - and an interim board who know that they will serve for two months and then get pushed out - to be replaced by a more substantive Board. You will know a number of these individuals:

- s22
-
-
-
-
- s47F
- s22
-
-

As our auditors s22 said, "If this is your B team, who is going to be on your A team?" With the assistance of s22 I am working on that.

As ever I welcome any help or advice and would be particularly interested in the possibility of the Australian Public Service seconding talent to the initiative, even on a short term basis of, say, three months. What would be the best way to progress this?

Lastly, given the engagement of s22 with the APS, s47G

I will stand by for further advice.

Kind regards

Chris Hartley

s47F

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From: s47F
To: s47F
Cc: [Rush, Peter](#); [Reid, John](#); s47F
Subject: RE: GG Leadership Foundation [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 28 October 2021 12:22:24 PM
Attachments: [image001.png](#)
[image003.png](#)

PROTECTED//CABINET

Noted.

With thanks

s47F

Chief of Staff, Australian Public Service Commissioner

From: s47F
Sent: Thursday, 28 October 2021 12:18 PM
To: s47F
Cc: Rush, Peter ; Reid, John ; s47F
Subject: RE: GG Leadership Foundation [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s47F

Further to our discussion, I've attached our brief to the Prime Minister about the program – we're happy to share this with you on a strictly confidential basis, noting it is classified Protected Cabinet.

Thanks

s
4

From: s47F
Sent: Thursday, 28 October 2021 11:17 AM
To: s47F <s47F@apsc.gov.au>
Cc: Rush, Peter <Peter.Rush@pmc.gov.au>; Reid, John <John.Reid@pmc.gov.au>; s47F <s47F@pmc.gov.au>
Subject: RE: GG Leadership Foundation [SEC=OFFICIAL]

OFFICIAL

Hi s47F

Thanks and that reply looks fine. As we discussed yesterday, approval for the Government's support for the program is still pending.

Cheers

s
4

From: s47F s47F@apsc.gov.au
Sent: Thursday, 28 October 2021 10:52 AM
To: Philp, Alex <Alex.Philp@pmc.gov.au>
Subject: GG Leadership Foundation [SEC=OFFICIAL]

OFFICIAL

Hi s47F

I'm drafting a reply to a request from Mr Chris Hartley to meet with the Commissioner in relation to his proposed GG Leadership Program – could you please review to ensure it is in keeping with the latest advice and progress, or any engagement from PM&C on the matter?

Mr Hartley states 'I have much to report on progress, funding, design and organisation and would like to share my recent brief to the Governor-General. Could we find a convenient time for a zoom in the next week or so?'

Thanks

s47F

****DRAFT reply ****

Mr Hartley

Thank you for your invitation for an update on the progress of your initiative and your recent brief to the Governor-General. I am not available in the next few weeks however my office will seek to find a time of mutual convenience thereafter.

The Department of the Prime Minister and Cabinet will undoubtedly update my office on progress in relation to your proposal, particularly in relation to linkages with the APSC role in developing future APS leaders.

Sincerely

**** END**

s47F

Chief of Staff to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600

GPO Box 3176 CANBERRA ACT 2601

m: s47F w: www.apsc.gov.au

I acknowledge the traditional owners of the First Nations throughout Australia, and their continuing connection to land, sea and community. I pay my respects to their elders past, present and into the future.

Document 19

From: [Woolcott, Peter](#)
To: [Chris Hartley](#)
Cc: [Quinn, Liz](#); s47F
Subject: Re: Governor General's initiative this Wednesday afternoon or Thursday ?
Date: Monday, 29 March 2021 10:22:23 AM

Chris

That would be good. I be will be ask my EA (s47F) to set something up.

Best

Peter

Sent from my iPhone

> On 28 Mar 2021, at 11:24 am, Chris Hartley <s47F> wrote:

>

> Good morning Peter,

>

> I am in Canberra next week from Wednesday afternoon to any time Thursday (and indeed Saturday). I need to see Brian Schmidt and Genevieve Bell at ANU plus s22 designee.

>

> Might you have half an hour at some point to both touch base, get your counsel and run through the Governor General's initiative governance model from s22 / McKinsey?

>

> Kind regards

>

> Chris

s22





Document 21

From: [Rush, Peter](#)
To: s47F ; s47F
Cc: [Zorzi, Callie](#)
Subject: RE: The Governor-General's initiative [SEC=OFFICIAL:Sensitive]
Date: Wednesday, 16 June 2021 6:03:07 PM

OFFICIAL: Sensitive

s47F will call you to discuss. Cheers - Rush

From: Zorzi, Callie
Sent: Monday, 14 June 2021 10:05 AM
To: Rush, Peter ; s47F
Cc: s47F
Subject: FW: The Governor-General's initiative [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Dear Peter and s47F
FYI please. Could one of you please touch base with Emma to discuss an appropriate response, if any?

s47F let's chat tomorrow.

Many thanks

Callie

From: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>
Sent: Sunday, 13 June 2021 2:56 PM
To: Zorzi, Callie <Callie.Zorzi@apsc.gov.au>; s47F <s47F@apsc.gov.au>
Subject: Fwd: The Governor-General's initiative

s47F
Can you take up with PM&C. Callie can fill you in.
P

Sent from my iPhone

Begin forwarded message:

From: Executive Director <s47F>
Date: 13 June 2021 at 2:45:35 pm AEST
To: "Woolcott, Peter" <Peter.Woolcott@apsc.gov.au>, "Quinn, Liz" <Liz.Quinn@apsc.gov.au>
Subject: The Governor-General's initiative

Good afternoon Peter and Liz,
Peter, I was sorry that you couldn't come to the Governor-General's 'round table' last month so I wanted to give you an update on progress.
We had two sessions at Admiralty House, both affirmingly positive with high levels of engagement, contribution and support. Participants flew in from every State and Territory and included CEOs, Presidents or Chairs from s22
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these will inform the twelve target focus groups we will be running next month across the nation. The Admiralty House sessions were tremendous events and there is high expectation and support across the board. Leadership positions are inevitably time poor so I was delighted when the Governor-General gave me permission to animate his proposition, providing a quick introduction for clarity of purpose and intent:

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As our auditors s22 said, "If this is your B team, who is going to be on your A team?" With the assistance of s22 I am working on that.

As ever I welcome any help or advice and would be particularly interested in the possibility of the Australian Public Service seconding talent to the initiative, even on a short term basis of, say, three months. What would be the best way to progress this?

Lastly, given the engagement of s22 with the APS, s47G

I will stand by for further advice.

Kind regards

Chris Hartley

s47F

Document 22

From: [Chris Hartley](#)
To: [Woolcott, Peter](#); s47F
Subject: Re: Update and a connection on Governor Generals Australian Future Leaders" program
Date: Friday, 19 March 2021 2:40:38 PM

Thank you s47F and thank you Peter,

The invitation will come from the Governor General but perhaps you might 'save' the 17th May in your diary at Admiralty House.

I will send a briefing document under separate cover.

It is tremendous to hear about both of your meaningful activities on climate change s47F

[REDACTED]

forward to seeing yours!

Kind regards

Chris

On 19 Mar 2021, at 14:20, Woolcott, Peter <Peter.Woolcott@apsc.gov.au> wrote:

s47F

Nice to hear from you. You clearly have also been busy.

It would be good to get together to talk. Apart from my current preoccupation with governance I have had a long standing interest in climate change (having led the Australian team at the Paris negotiations and led the cabinet submission work on the 2030 targets). I will have my EA set something up.

Chris

I would love to help out on the Governor Generals Australian Future Leaders Program. We are doing a great deal of work around how we attract, retain and develop our talent for the future. We released yesterday our first APS Workforce Strategy (a long time coming) - which if you can't sleep you can find on the APSC website.

Again let's get in touch and discuss how we can help particularly regarding public sector participation.

Best wishes

Peter

Sent from my iPhone

On 19 Mar 2021, at 2:00 pm, s47F <s47F@mckinsey.com> wrote:

Dear Peter

s47F

I also would like to introduce you to Chris Hartley, who I have copied on this email. Chris is working hard to shape an exciting leadership program for Australia, to be led by the Governor General – called the Governor Generals Australian Future Leaders Program. You may have heard about this but I will share some brief details. This program aims to cover 120-150 young people (in their 30s) per year, selected and approved by the GG and a multi-state board, and provide leadership development. The leaders are drawn from business, civil society/NFP/NGO, public sector, military, indigenous, sports, religious, pacific islanders etc. I will let Chris do a much better job of describing this program and also the progress he has made on behalf of the Governor General, including gaining the support of the PMO. As this program aims to include public sector and APS leaders, I think could be are a natural contact for Chris in helping him think about how to achieve this in the best way, and fit within the existing priorities and development frameworks – hopefully adding and supplementing in a consistent way. I have therefore taken the liberty of copying Chris on this email in the hope that you might be open to him talking with you or one of your team, to help him think about this topic.

Thanks and best wishes

s47

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Document 23

From: s47F
To: [Woolcott, Peter](#)
Cc: s47F
Subject: RE: Update and a connection on Governor Generals Australian Future Leaders" program
Date: Friday, 19 March 2021 4:57:39 PM

Thank you Peter.

I've added in Justine, who will be able to work with your EA to find a time to connect soon

(Thanks s47F)

All the best

s47F

From: Woolcott, Peter
Sent: Friday, 19 March 2021 2:21 PM
To: s47F
Cc: Chris Hartley
Subject: [EXT]Re: Update and a connection on Governor Generals Australian Future Leaders' program

s47F

Nice to hear from you. You clearly have also been busy.

It would be good to get together to talk. Apart from my current preoccupation with governance I have had a long standing interest in climate change (having led the Australian team at the Paris negotiations and led the cabinet submission work on the 2030 targets). I will have my EA set something up.

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Again let's get in touch and discuss how we can help particularly regarding public sector participation.

Best wishes

Peter

Sent from my iPhone

On 19 Mar 2021, at 2:00 pm, s47F @mckinsey.com> wrote:

Dear Peter

s47F

[Redacted content]

s47F

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Thanks and best wishes

s47

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From: s47F
To: s47F
Subject: RE: Update and a connection on Governor Generals Australian Future Leaders" program [SEC=OFFICIAL]
Date: Thursday, 8 April 2021 1:13:03 PM
Attachments: [image001.png](#)
[image002.png](#)

OFFICIAL

Thank you, s47F. I suggest we go with 3:30pm.

A calendar invite would be helpful, thanks.

s47F

From: s47F
Sent: Thursday, 8 April 2021 11:16 AM
To: s47F
Subject: RE: Update and a connection on Governor Generals Australian Future Leaders' program [SEC=OFFICIAL]
Hi s47F
Both times work for s47F, happy to go with what suits Peter best.
Let me know if you'd like me to send a calendar invitation.
Regards

s47F

From: s47F s47F <s47F@apsc.gov.au>
Sent: Thursday, 8 April 2021 9:56 AM
To: s47F <s47F@mckinsey.com>
Subject: [EXT]RE: Update and a connection on Governor Generals Australian Future Leaders' program [SEC=OFFICIAL]

OFFICIAL

Hello s47F

Thanks for your email.

Peter has availability at 3:30pm or 4pm on Tuesday, 11 May. Are either of those times suitable?

With regards

s47F

F

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au



From: s47F <s47F@mckinsey.com>
Sent: Wednesday, 7 April 2021 3:04 PM
To: s47F <s47F@apsc.gov.au>
Subject: FW: Update and a connection on Governor Generals Australian Future Leaders' program
Hi s47F

I'm not sure if you are still working with Peter but had you listed in my contacts, so apologies if not.
Further to Peter's and s47F correspondence, John plans to be in Canberra on 11 May and wondered if Peter had availability in the afternoon for a catch-up? If not, would you be able to suggest a few times for a zoom call later this month or May that would suit Peter.

I look forward to hearing from you.

Regards

s47F

Executive Assistant to s47F
McKinsey & Company

s47F
Reception: +61 2 8273 1600
E-mail: s47F@mckinsey.com

From: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>

Sent: Friday, 19 March 2021 2:21 PM

To: s47F@mckinsey.com>

Cc: Chris Hartley <s47F>

Subject: [EXT]Re: Update and a connection on Governor Generals Australian Future Leaders' program

s47F

Nice to hear from you. You clearly have also been busy.

It would be good to get together to talk. Apart from my current preoccupation with governance I have had a long standing interest in climate change (having led the Australian team at the Paris negotiations and led the cabinet submission work on the 2030 targets). I will have my EA set something up.

Chris

I would love to help out on the Governor Generals Australian Future Leaders Program. We are doing a great deal of work around how we attract, retain and develop our talent for the future. We released yesterday our first APS Workforce Strategy (a long time coming) - which if you can't sleep you can find on the APSC website. Again let's get in touch and discuss how we can help particularly regarding public sector participation.

Best wishes

Peter

Sent from my iPhone

On 19 Mar 2021, at 2:00 pm, s47F@mckinsey.com> wrote:

Dear Peter

s47F
[Redacted text block]

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As this program aims to include public sector and APS leaders, I think could be are a natural contact for Chris in helping him think about how to achieve this in the best way, and fit within

the existing priorities and development frameworks – hopefully adding and supplementing in a consistent way. I have therefore taken the liberty of copying Chris on this email in the hope that you might be open to him talking with you or one of your team, to help him think about this topic.

Thanks and best wishes

s47

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Document 25

From: [Woolcott, Peter](#)
To: [Chris Hartley](#)
Cc: s47F
Subject: Re: Update and a connection on Governor Generals Australian Future Leaders" program
Date: Friday, 19 March 2021 2:50:33 PM

Chris

You are so right - the Montreal Treaty has worked and made a huge difference! See where Paris takes us.

I look forward to the invitation and the briefing document.

Best

Peter

Sent from my iPhone

On 19 Mar 2021, at 2:40 pm, Chris Hartley wrote:

Thank you s47F and thank you Peter,

The invitation will come from the Governor General but perhaps you might 'save' the 17th May in your diary at Admiralty House.

I will send a briefing document under separate cover.

It is tremendous to hear about both of your meaningful activities on climate change

s47F

Fantastic - I look forward to seeing yours!

Kind regards

Chris

On 19 Mar 2021, at 14:20, Woolcott, Peter
<Peter.Woolcott@apsc.gov.au> wrote:

s47F

Nice to hear from you. You clearly have also been busy.

It would be good to get together to talk. Apart from my current preoccupation with governance I have had a long standing interest in climate change (having led the Australian team at the Paris negotiations and led the cabinet submission work on the 2030 targets). I will have my EA set something up.

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From: s47F
To: s47F; Thomas, Michael; Woolcott, Peter; Hetherington, Patrick; Bruinsma, Rina; Lovelock, Grant; Strangio, Georgina; Purcell, Katrina; s47F; Media Enquiries; s47F; Brighton, Meg
Cc: s47F; s47F; s47F
Subject: Estimates - Afternoon Update - Edition 1 [SEC=OFFICIAL]
Date: Monday, 4 April 2022 3:42:25 PM
Attachments: image001.png

OFFICIAL

Good afternoon

The Finance and Public Administration Committee has continued this afternoon. The following is a summary of discussion with the **Department of the Prime Minister & Cabinet** from 2:30 to 3:30pm.

s22 [REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

s22 [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Senator Ayres queried p155 budget paper measure #2 (Australian Future Leaders Program) including the development mid-career leavers and establishment of an alumni network office and has been developed in conjunction with the office of the Official Secretary of the Governor-General. PM&C advised that it is modelled on similar Commonwealth leaders' forums in Canada and India and is targeting business and government to ensure that the right levels of mentoring for med-career leaders. The alumni relates to the network established once the program is completed by participants. Senator Ayres asked if the program has an office or a phone number and how it proposes to bring together mid-career leaders and why it costs \$18m. Minister Birmingham advised that the program is budgeted for five years and will be similar to a program run by the South Australian Government across private and public sectors and to set up networks. The funds will be sit within PM&C but will be administered outside of PM&C. PM&C advised that they are negotiating with the Australian Future Leaders Foundation Ltd to administer the program. Senator Ayres queried whether the Foundation was established for this purpose and whether due diligence was conducted and questioned its DGR status. PM&C advised that the proposal was done in conjunction with the Office of the Official Secretary of the Governor General. Senator Ayres queried whether the **APSC** had been consulted or were involved in the development of the proposal. Minister Birmingham advised that the source of the funding request is from the Governor General's office.

s22

Thanks.

s47F

s47F

Governance and Partnerships
Enabling Services Group

Australian Public Service Commission

B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au



I acknowledge the traditional owners of the First Nations throughout Australia, and their continuing connection to land, sea and community. I pay my respects to their elders past, present and into the future.

Document 27

From: [Executive Director](#)
To: [Woolcott, Peter](#)
Subject: HRH The Princess Royal dinner follow up
Date: Saturday, 16 April 2022 6:58:03 AM

Happy Easter Peter,

thank you for attending the dinner on Sunday with Her Royal Highness and Sir Timothy.

I would like to seek your counsel and input as I draft the 'after action' summary for the Palace.

We saw the dinner as a unique event at a significant point in our history and the guest list was curated to ensure both a cross section of Australian community/ society and a thoughtful audience.

I will write back to the Palace post Easter with some observations on the dinner and what guests took away from it. It is this 'voice' that I would like your help with please.

I am seeking to capture the reaction to The Princess Royal's words as well as the input from s22 - a reflection on how Australia 'feels', where we are at. Partly this is continuing the dialogue at the dinner on leadership, learning and legacy through a 65,000 year lens. Partly it is in line with HRH's focus on how we prepare future leaders. There is also genuine interest in listening to the nation given that HRH's visit was, in part, representing Her Majesty The Queen. I am asking a number of people, including you, s22, Brian Schmidt and s22, for a couple of thoughtful paragraphs by Friday week 22/4 to help me

These can be attributable or non attributable as you wish but your input would be really helpful. It will form part of the dinner output of which you will be sent a copy.

We are also building a photo website which will be up shortly and you can download any of the professional photographs you are interested in. As you would have guessed from my briefing notes, we had to build and fund the dinner from scratch in just under a month so it has been a stretch.

I am very conscious that this request may be an imposition but I would be grateful for your help.

Happy Easter.

Kind regards

Chris Hartley

From: s47F
To: [Media Enquiries](#)
Cc: s47F
Subject: RE: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query - Australian Future Leaders Foundation grant [SEC=OFFICIAL]
Date: Thursday, 8 September 2022 12:15:12 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

OFFICIAL

s47F, cleared response below. I have also shared with PM&C who are comfortable with APSC handling.

Cheers

s47F

****START**

Was the Commissioner consulted on the formation of the Foundation and its program? What kind of consultation did the Commissioner participate in?

The Commissioner met with Mr Chris Hartley about the proposed program, and was informed of progress of the initiative by the Department of the Prime Minister and Cabinet.

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

No.

Did the Commissioner provide any written recommendations to government for the program?

No.

****END**

s47F
Chief of Staff

From: Media Enquiries <media@apsc.gov.au>
Sent: Thursday, 8 September 2022 9:59 AM
To: s47F <s47F@apsc.gov.au>
Cc: Media Enquiries <media@apsc.gov.au>; s47F <s47F@apsc.gov.au>
Subject: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query - Australian Future Leaders Foundation grant [SEC=OFFICIAL]

Importance: High

OFFICIAL

Good morning **s47F**,

We have received the below media enquiry to the Commissioner from Paul Farrell of ABC's 7:30 Report regarding the grant of \$18m to the **Australian Future Leaders Foundation**. He has indicated his deadline is 4:00 pm today. Can you please acknowledge receipt of this request and indicate you will have the response back to us by **2:00 pm today?**

Was the Commissioner consulted on the formation of the Foundation and its program?

What kind of consultation did the Commissioner participate in?

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

Did the Commissioner provide any written recommendations to government for the program?

Thank you,

s47F



APSC Media Team

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600

GPO Box 3176 CANBERRA ACT 2601

e: media@apsc.gov.au w: www.apsc.gov.au

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From: Paul Farrell <Farrell.Paul@abc.net.au>

Sent: Thursday, 8 September 2022 9:28 AM

To: Media Enquiries <media@apsc.gov.au>

Subject: ABC 7.30 query

Hello,

I hope you're well. I'm working on a program for 7.30 about the grant of \$18m to the Australian Future Leaders Foundation.

In the [explanatory memorandum](#) of the grant funding that was set out earlier this year, it stated:

"The inception of the program is based on broad consultation undertaken by the Foundation. This has included Government representatives including the department's senior officials, the Australian Public Service Commissioner and the Office of the Official Secretary to the Governor-General."

I was hoping the Commissioner could answer the below questions:

Was the Commissioner consulted on the formation of the Foundation and its program?

What kind of consultation did the Commissioner participate in?

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

Did the Commissioner provide any written recommendations to government for the program?

Can you please provide a response by 4pm today.

Kind regards

Paul Farrell

s47F

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From: s47F
To: s47F
Cc: Reid, John
Subject: RE: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query - Australian Future Leaders Foundation grant [SEC=PROTECTED]
Date: Thursday, 8 September 2022 12:12:14 PM
Attachments: [image005.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image001.png](#)

PROTECTED

Thanks s47F. Final response below for your records – I've also discussed with JR just now and no issues raised.

****START**

Was the Commissioner consulted on the formation of the Foundation and its program? What kind of consultation did the Commissioner participate in?

The Commissioner met with Mr Chris Hartley about the proposed program, and was informed of progress of the initiative by the Department of the Prime Minister and Cabinet.

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

No.

Did the Commissioner provide any written recommendations to government for the program?

No.

****END**

Kind regards

s47F

s47F

Chief of Staff

From: s47F <s47F@pmc.gov.au>
Sent: Thursday, 8 September 2022 11:22 AM
To: s47F <s47F@apsc.gov.au>
Cc: Reid, John <John.Reid@pmc.gov.au>
Subject: RE: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query -

Australian Future Leaders Foundation grant [SEC=PROTECTED]

PROTECTED

Hi s47F,

I think this response reflects the facts and I don't have anything to add. I have cced JR in case he has a different view.

You may or may not be aware that the program will not be proceeding. JR will be able to give you some more information on this, but I understand that the Governor-General and Mr Hartley were advised of this outcome yesterday.

Happy to chat if you have any questions.

Thanks,

s47F

s47F | A/g Senior Adviser

Public Sector Policy and Governance, Government Division

Department of the Prime Minister and Cabinet

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

p. s47F e. s47F@pmc.gov.au w. pmc.gov.au



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s47F <s47F@apsc.gov.au>

Sent: Thursday, 8 September 2022 10:56 AM

To: s47F s47F@pmc.gov.au

Subject: FW: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query - Australian Future Leaders Foundation grant [SEC=OFFICIAL]

Importance: High

OFFICIAL

s47F

Request from ABC's 7.30 report is below and draft proposed response as follows – welcome your review please. We're working to a 2pm deadline.

**START

Was the Commissioner consulted on the formation of the Foundation and its program? What kind of consultation did the Commissioner participate in?

The Commissioner was informed about the proposed program [by Chris Hartley], and progress of the initiative by the Department of the Prime Minister and Cabinet.

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

No.

Did the Commissioner provide any written recommendations to government for the program?

No.

**END

Happy to discuss as required

s47F

s47F

Chief of Staff

From: Media Enquiries <media@apsc.gov.au>

Sent: Thursday, 8 September 2022 9:59 AM

To: s47F <s47F@apsc.gov.au>

Cc: Media Enquiries <media@apsc.gov.au>; s47F <s47F@apsc.gov.au>

Subject: DUE 2:00 pm TODAY - MEDIA ENQUIRY RESPONSE REQUIRED – ABC 7:30 query - Australian Future Leaders Foundation grant [SEC=OFFICIAL]

Importance: High

OFFICIAL

Good morning s47F,

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Was the Commissioner consulted on the formation of the Foundation and its program?

What kind of consultation did the Commissioner participate in?

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

Did the Commissioner provide any written recommendations to government for the

program?

Thank you,

s47F



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Australian Public Service Commission

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e: media@apsc.gov.au w: www.apsc.gov.au

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Sent: Thursday, 8 September 2022 9:28 AM

To: Media Enquiries <media@apsc.gov.au>

Subject: ABC 7.30 query

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"The inception of the program is based on broad consultation undertaken by the Foundation. This has included Government representatives including the department's senior officials, the Australian Public Service Commissioner and the Office of the Official Secretary to the Governor-General."

I was hoping the Commissioner could answer the below questions:

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What kind of consultation did the Commissioner participate in?

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

Did the Commissioner provide any written recommendations to government for the program?

Can you please provide a response by 4pm today.

Kind regards

Paul Farrell

s47F

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DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Foster
Mr Reid
Mr Rush
s47F
Mr Martin

To: Prime Minister

**FUNDING FOR THE PROPOSED AUSTRALIAN FUTURE LEADERS
PROGRAMME**

PMO
Dr Kunkel
s47F

CABINET
SECRETARY
s47F

Recommendation - that you:

1. Sign the letter at Attachment A to advise the Treasurer, the Hon Josh Frydenberg MP and Minister for Finance, Senator the Hon Simon Birmingham that you have agreed to release funding from the Contingency Reserve for the proposed Australian Future Leaders Programme, enabling the Department of the Prime Minister and Cabinet to enter into a funding agreement with the Australian Future Leaders Foundation to deliver the Programme.

Signed / Not Signed

SCOTT MORRISON

Date:

Comments:

Key Points:

1. s34(3) [REDACTED]
2. The Foundation's Executive Director designate, Mr Chris Hartley, is seeking an initial multi-year financial contribution from the Australian Government, as well as financial and other in-kind contributions from non-government and private corporate organisations, to fund the establishment and delivery of the proposed Programme.
 - a. s47F [REDACTED] The most recent Roundtable was hosted in Canberra by the Governor-General, His Excellency General the Honourable David Hurley AC DSC (Retd) in May 2021, convening a small group of prominent citizens who are working to make a cumulative contribution to Australia's longer-term national strategy in a global context.
3. Since November 2020 Mr Hartley has been proactively engaging in discussions with the Office of the Official Secretary to the Governor-General, and has secured the Governor-General's patronage and in-principle support for the Programme.

PROTECTED CABINET

- a. Mr Hartley has also separately approached the Australian Public Service Commissioner, Mr Peter Woolcott AO, seeking in-kind support for the proposed Programme. Mr Woolcott has offered to embed a liaison officer in the Foundation to support the establishment of the Programme.

Programme Overview

4. The Programme is a leadership development opportunity for emerging mid-career leaders from both government and non-government sectors including academia, not-for-profit and corporate (see Attachment B).
 - a. The Foundation intends to initially open the Programme to between 140 and 280 participants offering online and face-to-face learning events, study tours, mentoring and coaching, and alumni networking opportunities.
 - b. The Programme will be implemented over a period of two years for each cohort (e.g. cohorts one and two are currently proposed to participate between 2021 and 2024).
 - c. The curriculum and format of the Programme is currently under development with interested multi-sector parties and other potential non-government funders.
5. Overall, the Programme's objective is to develop a group of multi-sector leaders who are better connected and impactful, and who jointly share a commitment to the future of Australia, its values and national interest.

Recommended Approach

6. Pending your approval, and in accordance with the *Public Governance, Performance Accountability Act 2013* (PGPA Act) and relevant procurement and grant policies, we propose that PM&C enters into a four-year grant agreement with the Foundation for the delivery of the Programme.

s47C



- c. Mr Hartley wrote to the Treasurer, the Hon Josh Frydenberg MP (see Attachment D) asking that the Foundation be granted Deductible Gift Recipient (DGR) status by exception. s47C



7. If you agree with the recommended approach, you should sign the letter at Attachment A to make the funding from the Contingency Reserve available to PM&C for this purpose.
 - a. s34(3)
8. Pending your approval and successful amendment of Schedule 1AB, the earliest a funding agreement could be in place between PM&C and the Foundation is January 2022.

PROTECTED CABINET

PROTECTED CABINET

Peter Rush
Assistant Secretary
Parliamentary and Government Branch
24 August 2021

Policy Officer: s47F
Phone no: s47F
Consultation: Fiscal, Govt, AGS, Treasury

PROTECTED CABINET

PROTECTED CABINET

ATTACHMENTS

ATTACHMENT A LETTER TO THE TREASURER AND MINISTER FOR FINANCE

ATTACHMENT B PROGRAMME PITCH

**ATTACHMENT C FUNDING OPTIONS AND RISKS AND MITIGATION
STRATEGIES**

s47C

PROTECTED CABINET

From: [Executive Director](#)
To: [Rush, Peter](#)
Cc: [Paul Singer](#); [Jo Tarnawsky](#); s47F; [Reid, John](#); s47F
Subject: Re: Australian Future Leaders Program [SEC=OFFICIAL]
Date: Monday, 7 June 2021 2:44:27 PM

Good afternoon Peter,

following on from your email of last week I attach our responses, please come back if anything is less than clear.

There is huge appetite for this nation building program and I remain grateful for your support.

Kind regards

Chris

On 3 Jun 2021, at 13:17, Rush, Peter <Peter.Rush@pmc.gov.au> wrote:

OFFICIAL

Thanks Chris

From: Chris Hartley s47F
Sent: Wednesday, 2 June 2021 4:28 PM
To: Rush, Peter <Peter.Rush@pmc.gov.au>
Cc: Paul Singer <paul.singer@gg.gov.au>; Jo Tarnawsky <Jo.Tarnawsky@gg.gov.au>; s47F <s47F@gg.gov.au>; s47F <s47F@pmc.gov.au>; Reid, John <John.Reid@pmc.gov.au>; s47F <s47F@pmc.gov.au>
Subject: Re: Australian Future Leaders Program [SEC=OFFICIAL]

Good afternoon Peter,

thank you for your email and questions to which I will respond in full shortly.

In the meantime I attach the Constitution and the completed Private Interests Declaration form below.

The Admiralty House events were affirmingly positive and saw an extremely high level of engagement, contribution and support. Participants flew in from every State and Territory for either the morning or afternoon session. There was a huge spectrum of attendees including CEOs, Presidents or Chairs of

s22
etc. Individuals included s22 Brian Schmidt, s22
and others.

Facilitators from s22, McKinsey, s22 produced 49 pages of typewritten notes, ideas and contributions - these will inform the twelve national focus groups we will be running later this month. They were tremendous events and there is high expectation and support across the board.

On DGR status Treasury have been provided with the submission, Constitution, public fund rules and anticipated contributions split between individuals, businesses and ancillary funds.

Lastly, you may find that this animated link provides quick clarity of purpose and intent: <https://vimeo.com/548792752/3b7d3f636e>

I will get back to you shortly on the other items.

Kind regards

Chris

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OFFICE OF THE OFFICIAL SECRETARY
TO THE GOVERNOR-GENERAL

Dear Mr Woolcott

On behalf of His Excellency General the Honourable David Hurley AC DSC (Retd), Governor-General of the Commonwealth of Australia, I am writing to invite you to a roundtable at Admiralty House, Kirribilli, on Monday 17 May 2021, from 1:30 pm to 4:30 pm.

Bringing together eminent Australians from business, industry, higher education and the broader community, the roundtable will guide development of the *Australian Future Leaders Program*.

This includes leveraging the knowledge, insight and experience of some of the country's highest achievers to equip our emerging leaders to counter the challenges – and seize the opportunities – Australia faces in the 21st century.

During the roundtable, you will hear the Governor-General's vision for the *Australian Future Leaders Program* and, in collaboration with your peers, identify:

- themes and topics to be covered
- learning outcomes and experiences; and
- options and opportunities for broader engagement.

Your involvement in the roundtable will be fundamental in establishing both the foundation and ongoing framework for the Program, and ensuring the currency and relevance of its outputs.

I would be grateful if you could advise your attendance by reply email by Friday 30 April 2021.

Please note due to the limit on numbers for this event, invitations are not transferrable on this occasion.

Should you have questions, please contact my Senior Program and Events Adviser, s47F, on s47F.

Yours sincerely



Paul Singer MVO
Official Secretary to the Governor-General

s47G



s47G



s47G

s47G

s47G

From: s47F
To: Media Enquiries: s47F
Subject: RE: FYI – MEDIA ENQUIRY on Australian Future Leaders Foundation grant [SEC=OFFICIAL]
Date: Thursday, 8 September 2022 10:59:21 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

SEC=OFFICIAL

Oh wait, sorry I thought this was finance's media enquiries email sending these through.

s47C

s47

SEC=OFFICIAL

From: Media Enquiries <media@apsc.gov.au>
Sent: Thursday, 8 September 2022 10:52 AM
To: s47F @finance.gov.au; s47F @finance.gov.au
Cc: Media Enquiries <media@apsc.gov.au>
Subject: FYI – MEDIA ENQUIRY on Australian Future Leaders Foundation grant [SEC=OFFICIAL]

OFFICIAL
OFFICIAL

Good morning s47F and s47F,

Apologies, I didn't attach the actual questions. Please find the enquiry below.

We've received a series of questions in an enquiry this morning from Paul Farrell (ABC 7:30) regarding the Commissioner's role in the grant to the Australian Future Leaders Foundation.

I hope you're well. I'm working on a program for 7.30 about the grant of \$18m to the Australian Future Leaders Foundation.

In the [explanatory memorandum](#) of the grant funding that was set out earlier this year, it stated:

"The inception of the program is based on broad consultation undertaken by the Foundation. This has included Government representatives including the department's senior officials, the Australian Public Service Commissioner and the Office of the Official Secretary to the Governor-General."

I was hoping the Commissioner could answer the below questions:

Was the Commissioner consulted on the formation of the Foundation and its program?

What kind of consultation did the Commissioner participate in?

Did the Commissioner play any role in recommending the approval of grant funding to the Foundation?

Did the Commissioner provide any written recommendations to government for the program?

Can you please provide a response by 4pm today.

Cheers,



APSC Media Team

Australian Public Service Commission

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e: media@apsc.gov.au w: www.apsc.gov.au

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Document 35

From: s47F on behalf of [Woolcott, Peter](#)
To: s47F; [Executive Director](#)
Subject: Canceled: Test: MS Teams [SEC=OFFICIAL]
Importance: High

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting s47E(d)

>

Join with a video conferencing device

s47E(d) <mailto:s47E(d)>

Video Conference ID: s47E(d)

Alternate VTC instructions s47E(d)

Or call in (audio only)

s47E(d) Australia, Sydney

Phone Conference ID: s47E(d)

Find a local number s47E(d)

Learn More <<https://aka.ms/JoinTeamsMeeting>> | Meeting options <s47E(d)>

From: [Executive Director](#)
To: [Woolcott, Peter](#)
Subject: Re: Test: MS Teams [SEC=OFFICIAL]
Date: Wednesday, 17 November 2021 1:19:40 PM

Thanks **s47F**, I have signed in already. Chris

On 17 Nov 2021, at 13:17, Woolcott, Peter <Peter.Woolcott@apsc.gov.au> wrote:

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

s47E(d)

Video Conference ID: **s47E(d)**

[Alternate VTC instructions](#)

Or call in (audio only)

s47E(d) Australia, Sydney

Phone Conference ID: **s47E(d)**

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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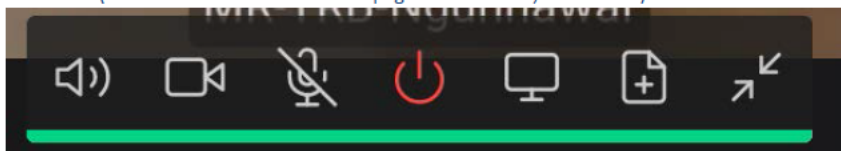
Document 37

From: s47F
To: Executive Director
Subject: RE: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]
Date: Friday, 19 November 2021 3 00:37 PM
Attachments: image001.png
image002.png
image008.png

OFFICIAL

Hello Chris

To share your presentation in Pexip and still be able to see the videoconference attendees at the same time, you select the "Present files" icon (the one with the corner of the page turned down, and the + symbol in the middle of the page):



Peter and Pat will also have a hard copy of your presentation at the meeting on Monday.

With regards

s47F
E

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au



From: Executive Director

Sent: Wednesday, 17 November 2021 12:18 PM

To: s47F

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Tremendous, I will join via a web browser. Kind regards Chris

On 17 Nov 2021, at 12:14, s47F <s47F@apsc.gov.au> wrote:

OFFICIAL

Thanks Chris – I confirm 1pm, today.

I have sent a calendar invite, or you can use the instructions below:

PEXIP: Connect as a Guest

Open in Pexip app

[Click here to join via the Pexip app](#)

Clickable website Link

[Click here to join via a web browser](#)

Copy link into Chrome

s47E(d)

Video Conference system

Call s47E(d) or s47E(d)

Enter Guest PIN code s47E

Connect Manually

Follow steps for your preferred system

Use meeting room name s47E(d)

Enter Guest PIN code s47E

Teleconference

Call s47E(d) and enter s47 and Guest PIN code s47E

s47F
E

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director <s47F>

Sent: Wednesday, 17 November 2021 12:07 PM

To: s47F <s47F@apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Good afternoon s47,
let's do this today at 13.00.

My mobile is s47F

Kind regards
Chris

On 17 Nov 2021, at 11:24, s47F s47F @apsc.gov.au wrote:

OFFICIAL

Dear Chris

Please note, we will proceed with using Pexip for your meeting with the Commissioner next week (Monday, 22 Nov at 2pm).

Would you like to do a test of the screen sharing functionality at any of the following times?

- Today (17 Nov) – any time between 1pm – 2:30pm.
- Friday (19 Nov) – fully flexible – if the date is suitable, would you like to nominate your preferred time?

s47

From: Executive Director <s47F s47F @apsc.gov.au>

Sent: Saturday, 13 November 2021 4:01 PM

To: s47F s47F @apsc.gov.au

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Thanks s47, we use an Apple platform which has known issues on screen sharing and Microsoft Teams so it will be helpful to verify prior to the meeting. Kind regards Chris

On 12 Nov 2021, at 16:16, s47F s47F @apsc.gov.au wrote:

OFFICIAL

Hello again, Chris

The APSC is transitioning its virtual meetings to Microsoft Teams next week.

I will update the calendar invite with MS Teams joining instructions next week, and will arrange a time to test the screen share functionality with you.

Thank you

s47

From: Executive Director <s47F s47F @apsc.gov.au>

Sent: Tuesday, 9 November 2021 7:12 PM

To: s47F s47F @apsc.gov.au

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Many thanks s47, I am happy to use Pexip with the caveat that I can screen share. We should just check this prior so let me know when you might be able to do a test run. Many thanks Kind regards Chris

On 9 Nov 2021, at 13:49, s47F s47F @apsc.gov.au wrote:

OFFICIAL

Thank you, Chris. I confirm 2pm on 22 November.

The APSC is on a protected network and has limited access to ZOOM. The Commission uses Pexip. I will send you a calendar invite with the Pexip joining instructions.

s47

From: Executive Director <s47F s47F @apsc.gov.au>

Sent: Tuesday, 9 November 2021 8:05 AM

To: s47F s47F @apsc.gov.au

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Good morning s47,

let's lock in 14.00 on the 22nd November with this zoom link:

s47E(d)

Kind regards
Chris

On 8 Nov 2021, at 13:17, s47F s47F @apsc.gov.au wrote:

OFFICIAL

Dear Chris

Peter has asked Pat Hetherington (acting Deputy Commissioner) to also join the update.

Peter and Pat both have availability at the following times:

- Monday, 22 November - 2pm
- Tuesday, 23 November - 9:30am
- Thursday, 9 Dec – 10am or 10:30am
- Friday, 10 Dec – 10am, 10:30am, 2pm, 2:30pm or 3pm

With regards

s47

F

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director

<s47F>

Sent: Wednesday, 3 November 2021 11:18 AM

To: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>

Cc: s47F <s47F@apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Many thanks Peter, I will stand by for that and the attached will give you detail better absorbed prior to us catching up.

Although keen to see it enacted, I am no longer concerned about DGR status given that the Prime Minister told the Treasurer two months ago at a meeting with the Governor-General to please "put this on top of the pile" - so there is little I can add and nothing I could possibly do to expedite it.

s47G

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Let me know when you are in a position to touch base as it would be great to also test your appetite for a governance role.

Kind regards

Chris

On 1 Nov 2021, at 15:23, Woolcott, Peter
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OFFICIAL

Mr Hartley

Thank you for your invitation for an update on the progress of your initiative and your recent brief to the Governor-General. I look forward to seeing you again and my Executive Officer s47F will find a mutually convenient time.

The Department of the Prime Minister and Cabinet will undoubtedly update my office on progress in relation to your proposal, particularly in relation to the progress of your application for Deductible Gift Recipient status.

Regards

Peter Woolcott AO

Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West,
PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

-----Original Message-----

From: Executive Director

<s47F>

Sent: Friday, 8 October 2021 2:03 PM

To: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>

Cc: s47F <s47F@apsc.gov.au>

Subject: Update on The Governor-General's Australian Future Leader's Program

Good afternoon Peter,

I have much to report on progress, funding, design and

organisation and would like to share my recent brief to the Governor-General.
Could we find a convenient time for a zoom in the next week or so?
Kind regards
Chris

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Document 38

From: [Executive Director](#)
To: s47F
Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]
Date: Friday, 19 November 2021 3:11:16 PM

Thanks s47, it is easy when you know how! Have a good weekend. Kind regards Chris

On 19 Nov 2021, at 15:00, s47F s47F <s47F@apsc.gov.au> wrote:

OFFICIAL

Hello Chris

To share your presentation in Pexip and still be able to see the videoconference attendees at the same time, you select the "Present files" icon (the one with the corner of the page turned down, and the + symbol in the middle of the page):

Peter and Pat will also have a hard copy of your presentation at the meeting on Monday.

With regards

s47F

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director s47G <s47G@apsc.gov.au>

Sent: Wednesday, 17 November 2021 12:18 PM

To: s47F s47F <s47F@apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Tremendous, I will join via a web browser. Kind regards Chris

On 17 Nov 2021, at 12:14, s47F s47F <s47F@apsc.gov.au> wrote:

OFFICIAL

Thanks Chris – I confirm 1pm, today.

I have sent a calendar invite, or you can use the instructions below:

PEXIP: Connect as a Guest

Open in Pexip app

[Click here to join via the Pexip app](#)

Clickable website Link

[Click here to join via a web browser](#)

Copy link into Chrome Video Conference system

s47E(d)

Call s47E(d) or s47E(d)

Enter Guest PIN code s47E(d)

Connect Manually

Follow steps for your preferred system

Use meeting room name s47E(d)

Enter Guest PIN code s47E(d)

Teleconference

Call s47E(d) and enter s47E and Guest PIN code s47E(d)

s47F

Executive Officer to the Commissioner

Australian Public Service Commission

Level 5, B Block, Treasury Building, Parkes Place West, PARKES ACT 2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director s47F <s47F@apsc.gov.au>

Sent: Wednesday, 17 November 2021 12:07 PM

To: s47F s47F <s47F@apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Good afternoon s47,
let's do this today at 13.00.

My mobile is s47F

Kind regards

Chris

On 17 Nov 2021, at 11:24, s47F s47F <s47F@apsc.gov.au> wrote:

OFFICIAL

Dear Chris

Please note, we will proceed with using Pexip for your meeting with the Commissioner next week

(Monday, 22 Nov at 2pm).

Would you like to do a test of the screen sharing functionality at any of the following times?

- Today (17 Nov) – any time between 1pm – 2:30pm.
- Friday (19 Nov) – fully flexible – if the date is suitable, would you like to nominate your preferred time?

s4

From: Executive Director <s47F >

Sent: Saturday, 13 November 2021 4:01 PM

To: s47F <s47F @apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Thanks s47F, we use an Apple platform which has known issues on screen sharing and Microsoft Teams so it will be helpful to verify prior to the meeting. Kind regards
Chris

On 12 Nov 2021, at 16:16, s47F <s47F @apsc.gov.au> wrote:
OFFICIAL

Hello again, Chris

The APSC is transitioning its virtual meetings to Microsoft Teams next week.

I will update the calendar invite with MS Teams joining instructions next week, and will arrange a time to test the screen share functionality with you.

Thank you

s4

From: Executive Director <s47F >

Sent: Tuesday, 9 November 2021 7:12 PM

To: s47F <s47F @apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Many thanks s47F, I am happy to use Pexip with the caveat that I can screen share. We should just check this prior so let me know when you might be able to do a test run. Many thanks Kind regards Chris

On 9 Nov 2021, at 13:49, s47F <s47F @apsc.gov.au> wrote:
OFFICIAL

Thank you, Chris. I confirm 2pm on 22 November.

The APSC is on a protected network and has limited access to ZOOM. The Commission uses Pexip. I will send you a calendar invite with the Pexip joining instructions.

s4

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Sent: Tuesday, 9 November 2021 8:05 AM

To: s47F <s47F @apsc.gov.au>

Subject: Re: Update on The Governor-General's Australian Future Leader's Program [SEC=OFFICIAL]

Good morning s47F,

let's lock in 14.00 on the 22nd November with this zoom link:

[https://us02web.zoom.us/j/84259179339?](https://us02web.zoom.us/j/84259179339?pwd=NjVZc1ZMdFUrSVZETllyNnVUVmRNZz09)

[pwd=NjVZc1ZMdFUrSVZETllyNnVUVmRNZz09](https://us02web.zoom.us/j/84259179339?pwd=NjVZc1ZMdFUrSVZETllyNnVUVmRNZz09)

Kind regards

Chris

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Peter and Pat both have availability at the following times:

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s4

7F

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2600
GPO Box 3176 CANBERRA ACT 2601

t: s47F w: www.apsc.gov.au

From: Executive Director

<s47F>

Sent: Wednesday, 3 November 2021 11:18 AM

To: Woolcott, Peter <Peter.Woolcott@apsc.gov.au>

Cc: s47F s47F @apsc.gov.au>

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Kind regards

Chris

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<Peter.Woolcott@apsc.gov.au> wrote:

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Mr Hartley

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will find a mutually convenient time. 7F

The Department of the Prime Minister and Cabinet will undoubtedly update my office on progress in relation to your proposal, particularly in relation to the progress of your application for Deductible Gift Recipient status.

Regards

Peter Woolcott AO

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t: s47F w: www.apsc.gov.au

-----Original Message-----

From: Executive Director

<s47F>

Sent: Friday, 8 October 2021 2:03 PM

To: Woolcott, Peter

<Peter.Woolcott@apsc.gov.au>

Cc: s47F s47F @apsc.gov.au>

Subject: Update on The Governor-General's Australian Future Leader's Program

Good afternoon Peter,

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Document 39

From: [Executive Director](#)
To: [Woolcott, Peter](#)
Subject: The Governor-General's initiative
Date: Tuesday, 29 June 2021 10:06:23 AM

Good morning Peter,

good to speak on Friday and I will get back to you as we start to build our governance and audit group, it will be tremendous to have your engagement.

We have a first meeting this Friday with the 'risk and reputation' network of very senior PR, media and communications advisors, there to seed the message, anticipate, identify and mitigate risk, and de-escalate any issues. They include former political and media advisors (and CoS) to Prime Ministers Rudd and Turnbull, and State Premiers Baird and Berejiklian; former and current Editors of [s22](#) [s22](#) senior executives from the ABC; [s22](#) and; the leading Australian corporate advisors to the likes of [s22](#) plus, the CEO of [s22](#) and the [s22](#) [s22](#). They will be very helpful.

On your APS liaison officer, I think that this is a tremendous idea and opportunity all round. Once the individual is identified we can talk about the appropriate contribution and role for skills and experience.

Kind regards

Chris